

**MEMORANDUM OF UNDERSTANDING #2
LOWER SPROUL PLAZA PROJECT**

This MEMORANDUM OF UNDERSTANDING # 2 (“MOU”), dated as of June 29, 2010 (“Effective Date”), is by and between The Regents of the University of California, a California corporation, on behalf of the University of California, Berkeley (“University”) and the Associated Students of the University of California, a nonprofit unincorporated association (“ASUC”). University and ASUC are sometimes referred to herein individually as a “Party” and collectively as the “Parties.”

RECITALS

WHEREAS, University and ASUC entered into that certain Memorandum of Understanding dated as of April 1, 2010, whereby the Parties agreed upon the uses of the student fees generated to support the revitalization of the Lower Sproul Plaza area of the University of California, Berkeley campus (“LSP MOU”);

WHEREAS, Section 7 of the LSP MOU contemplated that the Parties would enter into a separate agreement dealing with the following issues: (a) the location of student government, ASUC-affiliated student activities groups and the ASUC Auxiliary during the demolition and construction of the Eshleman Hall; (b) the support of ASUC commercial revenues to minimize the negative economic impact caused by the construction activity in Lower Sproul Plaza and its environs, all as set forth in Sections 6.2, 6.3 and 6.4 of the Commercial Activities Agreement between the Parties dated March 19, 1998 (“CAA”); (c) setting forth the terms for ASUC’s use of space in Hearst Gymnasium; and (d) the establishment of a single point of contact for each Party for the administration and event planning of Lower Sproul Plaza activities;

WHEREAS, the Lower Sproul Plaza Project involves the area on the University campus flanked by and including Eshleman Hall, Zellerbach Hall, the Martin Luther King Jr. Student Union Building (“MLK Student Union”) (including the MLK ASUC Mall) the Cesar Chavez Student Center, and additionally the area between Zellerbach Hall and the Alumni House (collectively referred to herein as “LS Plaza”);

WHEREAS, the University’s students have voted to assess upon themselves a Campus-Based Fee (as defined by LS Revitalization Project Terms & Conditions), which fee will be referred herein as the Lower Sproul Project Fee in order to fund in part the Lower Sproul Plaza Project (as defined in the LSP MOU, Recital F);

NOW Therefore, intending to be legally bound thereby, the Parties agree as follows:

1. Relocation of ASUC Student Activity Space.

- a. Replacement Space.** As presently projected, Eshleman Hall will be vacated beginning the summer of 2012 through the summer of 2015 to allow for the demolition and construction of the new student government center. The Parties agree that it is in their best interests to ensure that ASUC Student Activity Space and Commercial Activity

Space (as defined in the CAA, Exhibit B) affected by the LSP Project construction, be relocated during this time period to space that is at least functionally equivalent to the present space in Eshleman Hall in terms of size, quality, and proximity to the central campus, student life and services. Notwithstanding the foregoing, given the extreme space limitations facing campus and the fact that every dollar spent on rent and relocation reduces the budget for the revitalization of the LS Plaza, the Parties understand that the Program Committee (as defined in the LSP MOU) will not be able to provide space equal to Eshleman Hall in all respects.

Accordingly, the Program Committee will ensure that all of the above mentioned ASUC-affiliated groups will be relocated in accordance with the following *principles* (ranked in order of preference): (a) all ASUC displaced groups relocated to same or proximate functionally equivalent on-campus space, with preference given to the upper floors of the MLK Student Union; (b) student government and key ASUC Auxiliary staff relocated to same facility on campus and other displaced ASUC groups located to off-campus space proximate to campus; (c) all ASUC displaced groups relocated to same off-campus space proximate to campus; and (d) student government located in same off-campus facility proximate to campus and other ASUC displaced groups relocated to facility proximate to student government. ASUC will have the right to determine usage policies and procedures of relocated ASUC Student Activities Space within the space, provided that it does so in accordance with applicable law (including but not limited to applicable fire and safety codes) and applicable University policies and regulations. The Program Committee will not relocate (1) the ASUC student government, (2) Student Activity Space on the 3rd floor of Eshleman Hall, or (3) Student Activity Space on the 5th floor of Eshleman Hall to replacement space pursuant to this Section without the approval of the ASUC President, provided such approval will not be unreasonably withheld.

The principles enunciated above also apply to the relocation of Anthony Hall occupants by the Graduate Assembly: without limiting the foregoing, the Program Committee will relocate the Graduate Assembly as a group to a functionally equivalent space during the period in which Anthony Hall is renovated and retrofitted as part of the LSP Project. The Program Committee will not relocate the Graduate Assembly to replacement space pursuant to this Section without the approval of the Graduate Assembly President.

The principles enunciated above also apply to any student activities space (including, but not limited to, the Multi Cultural Center) which must be vacated from the MLK Student Union during the Term. These principles include ASUC presidential approval of the ASUC government replacement space.

Storage space proximate to Upper Sproul Plaza will be provided to ASUC to meet existing storage needs of ASUC for ASUC-sponsored events and student government purposes.

- b. Effect on CAA.** Section 1 of this MOU supersedes Sections 6.2, 6.3 and 6.4 of the CAA. All others sections of the CAA continue in full force and effect.
- c. Career Center.** If the Program Committee decides not to relocate the Career Center in LS Plaza, the University will not relocate the Career Center to a location requiring the payment of rent absent concordant agreement of the ASUC and GA presidents if such rent will be paid with Lower Sproul Student Fee revenue proceeds.

2. Replacement of ASUC Commercial Revenues.

The Parties acknowledge that ASUC commercial revenues from rental of rooms and from vendors and contractors (including, but not limited to, the Bookstore, Scholars' Workstation, the Bear's Lair and individual cafes and food stores) located in the MLK Student Union and its environs will be impacted by the construction activities of the LSP Project. Accordingly, any lost net commercial revenues to the ASUC that occur after the construction project has begun may be replaced by funds from project bonds for the LSP Project ("Revenue Replacement Funds") on a quarterly basis upon the presentation of adequate documentation by the Store Operations Board to the Campus Budget Officer (currently AVC of Budget and Resource Planning). The Revenue Replacement Funds may not exceed \$1.5 million in any given fiscal year nor \$3.5 million in total absent prior written approval by the Program Committee. As per IRS restrictions, the Revenue Replacement Funds will remain within the LSP Project funds. The Revenue Replacement Funds will be drawn from the project bonds for the LSP Project, thereby reducing the budget available for the LSP Project more generally. The calculation of net commercial revenue will take into account ASUC operating budgets and will not look to other available ASUC reserve funds. The baseline for revenue replacement will be set at the end of the fiscal year immediately preceding the demolition, construction and relocation, currently estimated at fiscal year 2010-2011. The payout of Revenue Replacement Funds, together with the potential surge replacement funds paid for the same space, will not exceed the immediately preceding rental or lease income for that space.

In addition to the above, the Parties will study with the intent to implement various ASUC commercial revenue generation and retention strategies all with the objective of ensuring ASUC sustainability. These revenue generation and retention strategies studied may include:

- I.** modifying the structure and functions of the ASUC Auxiliary, including strategies to reduce operating costs;
- II.** rent generation opportunities for the Martin Luther King, Jr. Student Union Building (the ASUC Mall portion);
- III.** increasing user fees for ASUC services;
- IV.** strategic location of retail spaces to maximize revenue to ASUC;
- V.** creating collaborative agreements (including pricing, recharge and revenue retention agreements) and commercial partnerships with the University and University departments designed to raise revenue;
- VI.** using Student Service Fees (as defined in The University of California Student Fee Policy) to subsidize ASUC provided student services in accordance with applicable laws and policies; and

VII. opportunities to generate revenues pursuant to Section 3.4 of the CAA.

3. **Hearst Gymnasium.** ASUC may use the Hearst Gymnasium (consisting of the five rooms identified on Attachment A hereto) in accordance with the following terms and conditions.

- a. **Scheduling.** The Hearst Gymnasium will be available to the ASUC during the following hours: Monday through Friday 9:00 p.m. to 3:00 a.m. and Saturday through Sunday 9 a.m. to 9 p.m. (“ASUC Hours”) each week during the Term excluding the final exam week of each semester. ASUC may also have access to the Hearst Gymnasium outside of the ASUC Hours (“University Hours”) subject to availability. The Parties acknowledge that the ASUC may need access to Hearst Gymnasium after 3 a.m. Accordingly, such requests for space between 3 a.m. and 5 a.m. will be accommodated whenever possible and not in conflict with academic or other University programmatic needs. The scheduling will be handled as soon as possible via the Event Single Point of Contact described in Section 5. In the interim, Recreational Sports Facility (“RSF”) will be responsible for scheduling ASUC use of the Hearst Gymnasium. The University will provide ASUC a schedule of availability for the Hearst Gymnasium during the University Hours proximate in time to the release of the course schedule and will work towards providing this schedule six months in advance. ASUC may reserve the Hearst Gymnasium during the ASUC Hours and, when available, the University Hours, for any event sponsored by ASUC or a recognized student organization in which physical activity space is necessary to actualize the intent of the sponsoring entity. ASUC is responsible for determining whether a proposed event fits into the category of events described in this Section, provided that University reserves the right to determine if the proposed activity is appropriate for the requested space and approve or deny request, accordingly.
- b. **Hearst Gym Fees.** Any party renting the Hearst Gymnasium or any part thereof pursuant to this MOU will pay the usage fees and custodial fees associated with such rental set forth on Attachment B hereto. The University will invoice ASUC for such fees based on the amount of fees actually incurred which shall mean the actual costs incurred by any additional staffing and any additional custodial required to service the use of the facilities by ASUC or any other group who uses the Hearst Gymnasium pursuant to Section 3(a). The University will draw down the usage fees and custodial fees from the student fee revenues raised in connection with the LSP Project.
- c. **Use Policies.** Use of the Hearst Gymnasium is subject to all applicable laws and University policies. The Parties acknowledge that the University will institute and revise usage policies specific to the Hearst Gymnasium after the Effective Date and before completion of the LSP Project. Such policies will not alter the scheduling or fee structures set forth in this Section 3.
- d. **Continuing Access.** The scheduling and fee structures set forth in this Section 3 will bind the Parties beginning on the Effective Date and throughout the construction phase of the LSP Project. After that time, the Parties agree to meet and confer regarding any continued access to the Hearst Gymnasium.

4. Point of Contact. The persons identified below will have primary responsibility for communicating with the other Party regarding the revitalization of LS Plaza contemplated by the LSP MOU (“Point of Contact”) during the Term of this MOU. Each Party may assume that the Point of Contact for the other Party has authority to issue and receive communications on such Party’s behalf. Communication by University with one of the Points of Contact for ASUC identified below constitutes communication with ASUC and the University may assume that anything communicated to one of the ASUC Points of Contact identified below will be shared with any other Point of Contact. Communications by ASUC with the Point of Contact for the University identified below constitutes communication with the University.

- a. Point of Contact for ASUC: ASUC and GA Presidents, or their written designees; and
- b. Point of Contact for University: Vice Chancellor–Student Affairs.

5. Event Single Point of Contact. With respect to the scheduling of events, the University will work with ASUC to identify staff positions within the ASUC Auxiliary staff to serve as the permanent Event Point of Contact. To achieve this end, ASUC and the University will collaborate on a thorough review of current event processing requirements (including liability insurance authorization and permitting requirements for the scheduling of events for the students) in order to streamline the event management process (“Schedule Process Review”), with the intent of obviating any need for the students to go to alternative University departments or websites. The Parties intend that: (a) the Schedule Process Review will be completed within ninety (90) days after the Effective Date; (b) the proposal for the streamlining of the event management process will take into account the objective, at the election of the ASUC, of having the Event Single Point of Contact be within the ASUC Auxiliary; and (c) the University will use its best efforts to implement the proposal drafted pursuant to this Section, including the creation of the Event Single Point of Contact, as quickly as possible following the Schedule Process Review and completion of the streamlining proposal.

6. Term. The term of this MOU will commence on the Effective Date and will terminate in December 31, 2040 (“Term”); provided that Section 1(a) – (c) will terminate upon the completion of the LSP Project construction (expected to be 2017) and Sections 5, 6, 7(e) and 8-10 will survive termination.

7. Miscellaneous Provisions.

- a. **Termination of Career Center Rent.** The ASUC hereby elects to terminate funding of the Career Center from the Lower Sproul Student Fee revenue after Spring Semester 2020 unless it declares, by affirmative resolutions passed in the ASUC Senate and the Graduate Assembly or their successors, that it has decided otherwise.
- b. **Anthony Hall Fund Functioning as Endowment.** The restricted fund functioning as an endowment to be generated for Anthony Hall (“Anthony Hall FFE”) will be funded from annual contributions from the Lower Sproul Fee over a six (6) to eight (8) year period in an amount not to exceed \$900,000 absent approval in accordance with the Anthony Hall FFE Guidelines defined below. The Anthony Hall FFE documentation will draw upon funds functioning as endowments already in existence That

notwithstanding, the Parties will develop a new FFE document to govern the Anthony Hall FFE (“Anthony Hall FFE Guidelines”), which document will include the following provisions and will supersede this Section 7(b):

- The annual payout from the Anthony Hall FFE and the funds obtained from any invasion will be transferred to a Graduate Assembly account. Only operation and maintenance of plant (“OMP”) and capital renewal expenses will be drawn from this account. The Graduate Assembly agrees to maintain adequate documentation as required by the Fee Committee (as defined in Section 5.1 of the LSP MOU) and the Campus Budget Officer.
- If the Graduate Assembly moves from Anthony Hall to another location, then funding from the Anthony Hall FFE will inure to the benefit of the new location only.
- Invasions of the principal of the Anthony Hall FFE require the authorizing signature of the Graduate Assembly President or the successor of this position. Thus, there will be no invasions of principal when there is no president or if the Graduate Assembly is dissolved.
- Should changed circumstances substantially interfere with the beneficial realization of the Anthony Hall FFE purposes, which purposes will be agreed upon by the Parties and will be set forth in the Anthony Hall FFE Guidelines, then the then-current President of the Graduate Assembly, acting in accordance with the Graduate Assembly’s bylaws, may re-direct the annual payout for such other similar purposes, consistent with the Referendum (as defined in the LSP MOU), applicable University policy as of the Effective Date, and any other purpose set forth in the Anthony Hall FFE Guidelines.
- In the event of dissolution of the Graduate Assembly, the payout from the Anthony Hall FFE will be directed only to OMP and capital renewal for other exclusively graduate student space at UC Berkeley as preferred by the UC Berkeley Graduate Division until a representative graduate student government is formed to succeed the Graduate Assembly. The annual payout from the Anthony Hall FFE will then wholly support the OMP and Capital Renewal expenses for the space occupied by that new graduate student government.

- c. **Program Committee Membership and Decision-Making.** In addition to the six (6) student members of the Program Committee provided by the LSP MOU, the ASUC President and Graduate Assembly Presidents may appoint a seventh member to the committee who is a UC Berkeley alumnus (including without limitation appointing alumnus who may currently be a student), provided such member will serve a minimum of three (3) years. All seven (7) members appointed by the students will attend the meetings of the Program Committee. Any member who is unable to attend will be fully briefed by another student-appointed committee member *in advance* of the next Program Committee meeting. The Program Committee will follow the usual practice of operating by consensus.

- d. **Lower Sproul Budget.** An illustrative example of the budget as used to model the estimated expenses of the project is attached hereto as Exhibit C. The Parties acknowledge that the attached budget will be subject to modification as the LS Project unfolds.
- e. **Hearst Gym Allocation.** After completion of the LSP Project, the University will not object to the reallocation of the Lower Sproul Project Fee revenue allocated to cover the costs to ASUC for use of the Hearst Gymnasium may be reallocated, at the concordant request of the ASUC and the Graduate Assembly presidents, to support LS Plaza gym/studio space, the use of other gym space comparable to the Hearst Gymnasium space, or any other item expressly contemplated by the LSP MOU Exhibit B.

8. Disputes. Notwithstanding Section 9 of the LSP MOU, the subject matter of this MOU will be subject to the following dispute resolution procedures: prior to institution of legal action, the Parties will attempt for a period of at least thirty (30) days to resolve any dispute arising hereunder through informal consultation between the Points of Contact identified in Section 4, and in the absence of agreement, such dispute shall be the subject of negotiation between the Presidents of the ASUC and Graduate Assembly, the Vice Chancellor – Administration, the Vice Chancellor – Student Affairs, and the Vice Provost, Teaching, Learning, Academic Planning and Facilities. Absent agreement at this latter stage, legal action may be commenced.

9. Notices. Any notice, consent or other communication required or permitted under this MOU will be in writing and will be delivered by hand, sent by overnight couriers, or sent by prepaid registered or certified mail with return receipt requested, and will be deemed to have been given on the earliest of (a) receipt, (b) one (1) business day after delivery to an overnight courier for expedited delivery service, or (c) five (5) business days after the date deposited in the United States mail, registered or certified, with postage prepaid and return receipt requested (provided that such return receipt must indicate receipt at the address specified), and addressed as appropriate to the following addresses (or to such other or further addresses as the Parties may designate by notice given in accordance with this Section).

If to the University:

Office of the Vice Chancellor-Administration
200 California Hall, MC 1500
University of California, Berkeley
Berkeley, CA 94720-1500

with a copy to:

Office of the Vice Chancellor-Student Affairs
130 California Hall, MC 1504
University of California, Berkeley
Berkeley, CA 94720-1504

If to the ASUC:

Office of the President
Associated Students of the University of California
200 Eshleman Hall, MC 4800
University of California, Berkeley
Berkeley, CA 94720-4800
E-mail: president@asuc.org

with a copy to:

Graduate Assembly President
Anthony Hall MC 4500
University of California
Berkeley, CA 94720-4500
E-mail: president@ga.berkeley.edu

and

Greg Brock, Esq.
ASUC Attorney
2039 Shattuck Ave, Suite 503
Berkeley, CA 94704

10. Binding on Successors. The terms, covenants and conditions contained in this MOU will bind and inure to the benefit of the Parties and, except as otherwise provided herein, their respective successors and assigns.

11. Severability. If any provision of this MOU or the application thereof to any person, entity or circumstance will, to any extent, be invalid or unenforceable, the remainder of this MOU, or the application of such provision to persons, entities or circumstances other than those as to which it is invalid or unenforceable, will not be affected thereby, and each provision of this MOU will be valid and be enforced to the fullest extent permitted by law.

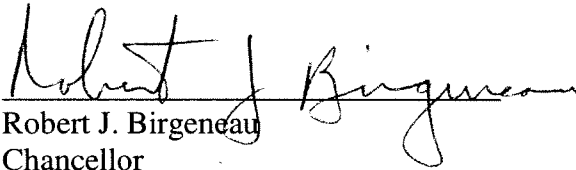
12. Entire Agreement/Amendment. This instrument, including the attachments hereto, the LS Project MOU and the CAA contain the entire agreement between the Parties with respect to the subject matter hereof and supersede all prior offers and negotiations, oral and written. This MOU may not be amended or modified in any respect whatsoever except by an instrument in writing signed by the Parties.

13. Waiver. The waiver by either Party of a breach of any provision of this Agreement will not be deemed a continuing waiver or a waiver of any subsequent breach, whether of a like nature or otherwise.


[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the foregoing has been agreed to, as of the date first above written, by:

THE REGENTS OF THE UNIVERSITY OF CALIFORNIA,

By: 
Robert J. Birgeneau
Chancellor

THE ASSOCIATED STUDENTS OF THE UNIVERSITY OF CALIFORNIA

By: 
Noah Stern
ASUC President

**Attachment A
Hearst Gymnasium Facilities**

Faculty Descriptions

Room	Dimensions	Description
220	84 X 45 ft	small court Basketball and Volleyball gyms (low ceiling) but they also can serve as a venue for other activities
237	84 X 45 ft	(dance, dodgeball, martial arts, Capoeira
230	84 X 45 ft	Semi-Professional Dance Studio with mirrors.
234	80 X 36 ft	designed as Dance or exercise studios but they also can serve as a venue for other activities (yoga, taichi, fencing, martial arts). Mirrors in both studios. Columns in 251
251	75 X 30 ft	

**Attachment B
Usage Fees**

Per Semester Summary

Cost	Amount	Detail
Room Rental	\$36,000	\$15/hr. If ASUC rents these 5 rooms for 160 hours per week for 15 weeks, the budget estimated amount is \$36,000.
Staffing	\$20,000	30-33hrs week X 3 staff X \$14/hr X 15 weeks.
Custodial	\$15,500	15 week period

\$ 71,500 Total Semester Cost

\$ 143,000 Annual Cost*

*The room rental is set through 2017, with a not to exceed 3% increase annually. The staffing and custodial rates are good for FY 2010-11 through FY 2012-13 with a 3% annual increase. The rate will be reset from 2013-2014 through 2016 - 2017, based on the current employee cost structure for the staffing and custodial. There will be an annual budget set, to be reviewed quarterly subject to approval of ASUC. Fall-Spring only (summer not included). This budget will be submitted to the Fee Committee annually.

ASSUMES 30 YEAR DEBT

		SELECTED OPTION		
		<u>New Student Fees</u>	<u>New Student Fees</u>	<u>Campus Debt</u>
		<u>In Bands</u>	<u>Debt Service</u>	<u>Service</u>
<u>YR</u>		<u>\$/semester*</u>	<u>\$ in Million/yr</u>	<u>\$ in Million/yr</u>
1	FY11	35	-	-
2	FY12	35	-	-
3	FY13	35	-	-
4	FY14	35	1	-
5	FY15	35	1	1
6	FY16	150	4	4
7	FY17	150	4	4
8	FY18	261	8	6
9	FY19	261	8	6
10	FY20	261	8	6
11	FY21	261	8	6
12	FY22	261	8	6
13	FY23	261	8	6
14	FY24	306	8	6
15	FY25	306	8	6
16	FY26	306	9	8
17	FY27	306	9	8
18	FY28	306	10	9
19	FY29	306	10	9
20	FY30	357	10	9
21	FY31	357	10	9
22	FY32	357	10	9
23	FY33	357	10	9
24	FY34	357	10	9
25	FY35	357	10	9
26	FY36	387	10	9
27	FY37	387	10	9
28	FY38	387	10	9
29	FY39	387	10	9
30	FY40	387	10	9
31	FY41	387	10	9
32	FY42	396	10	9
33	FY43	396	10	9
34	FY44	396	10	9
35	FY45	396	10	9
36	FY46	396	6	3
37	FY47	396	6	3
38	FY48	261	-	-
39	FY49	261	-	-
40	FY50	261	-	-
41	FY51	261	-	-
42	FY52	261	-	-

} Debt expected to be retired

Total Project Costs in Millions		223
From new student fee		114
From Life Safety Fee		10
From Campus**		99
	Student Fee	Campus
DEBT SERVICE (\$ in million)	284	233
Total Debt Service (\$ in Million)		
Total Student Fee estimated		517
		840

*The new student fee amounts are set to fund the following:
 Return to aid, Debt service & Operating Costs
 The new student fee per semester amounts shown do not include the Life Safety Fee.

** Includes \$1m contributed by campus for initial studies

Note: The principal deferral period is indicated in the cell to the right

THIS REPRESENTS ESTIMATES ONLY FOR PLANNING PURPOSES
 LOWER SPROUL STUDENT CENTER
 BREAKDOWN OF POSSIBLE FEES AND USES OF FUNDING FROM A STUDENT FEE REFERENDUM
 50/50 SPLIT OF PHASES 1 AND 2, PLUS STUDENT FUNDING OF MLK SOUTH AND CAREER CENTER MOVE

	YR 1 FY11	YR 2 FY12	YR 3 FY13	YR 4 FY14	YR 5 FY15	YR 6 FY16	YR 7 FY17	YR 8 FY18	YR 9 FY19	YR 10 FY20	YR 11 FY21	YR 17 FY27	YR 19 FY29	YR 31 FY41	YR 37 FY47	YR 38 FY48
1 Total fees per semester, gross	35	35	35	35	35	150	150	261	261	261	261	306	306	387	396	261
2 Fees per semester	35	35	35	35	35	150	150	261	261	261	261	306	306	387	396	261
3 Student headcount - Fall/Spring (K)	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0	34.0
4 Student headcount - Summer (K)	0.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
5 Gross fees available (\$ K)	2,380	2,555	2,555	2,555	2,555	10,950	10,950	19,053	19,053	19,053	19,053	22,338	22,338	28,251	28,908	19,053
6 Less financial aid setaside	(793)	(851)	(851)	(851)	(851)	(3,646)	(3,646)	(6,345)	(6,345)	(6,345)	(6,345)	(7,439)	(7,439)	(9,408)	(9,626)	(6,345)
7 Net fees available	1,587	1,704	1,704	1,704	1,704	7,304	7,304	12,708	12,708	12,708	12,708	14,899	14,899	18,843	19,282	12,708
8																
9 Project funding needs																
10 Initial planning Lower Sproul	(400)	(600)	(500)	(200)												
11 Eshleman DS					(540)	(3,243)	(3,243)	(3,243)	(3,243)	(3,243)	(3,243)	(4,437)	(4,437)	(4,437)		
12 Chavez, MLK, West addit'n DS							(748)	(2,993)	(2,993)	(2,993)	(2,993)	(2,993)	(3,908)	(3,908)	(3,908)	
13 MLK South addition DS								(1,470)	(1,470)	(1,470)	(1,470)	(1,470)	(1,923)	(1,923)	(1,923)	
14 Career Center Move equity and DS	(1,000)	(363)	(363)	(363)	(363)	(363)	(363)	(363)	(363)	(363)	(363)					
15 Total project funding needs	(1,400)	(963)	(863)	(563)	(903)	(3,606)	(4,354)	(8,069)	(8,069)	(8,069)	(8,069)	(8,900)	(10,268)	(10,268)	(5,831)	
17 Carryforward from prior year		37	15	75	416	65	994	896	1,141	1,190	1,092	3,032	1,842	1,544	81	724
18 Net fees available in year	1,587	1,704	1,704	1,704	1,704	7,304	7,304	12,708	12,708	12,708	12,708	14,899	14,899	18,843	19,282	12,708
19 Less project funding needs	(1,400)	(963)	(863)	(563)	(903)	(3,606)	(4,354)	(8,069)	(8,069)	(8,069)	(8,069)	(8,900)	(10,268)	(10,268)	(5,831)	
20 Less Hearst Hall performance space maintenance	(150)	(150)	(150)	(150)	(150)	(150)	(100)	(40)	(40)	(40)	(40)	(50)	(60)	(80)	(90)	(100)
21 Less Career Center rent (10 year minimum)		(613)	(631)	(650)	(670)	(690)	(711)	(732)	(754)	(777)	(800)	(955)	(1,014)	(1,443)	(1,723)	(1,775)
22 Less Career Center rent or additional OMP/Cap renewal					(50)	(100)	(100)	(100)	(150)	(150)	(150)					
23 Less Anthony Hall maintenance FFE					(132)	(856)	(998)	(1,637)	(1,699)	(1,761)	(1,823)	(2,232)	(2,393)	(3,621)	(4,452)	(4,613)
24 Less OMP, est					(150)	(973)	(1,139)	(1,885)	(1,947)	(2,009)	(2,083)	(2,567)	(2,753)	(4,179)	(5,133)	(5,307)
25 Less Capital Renewal reserve/FFE, est																
26 Adjust Cap Renewal - no net impact																
27 Cash balance	37	15	75	416	65	994	896	1,141	1,190	1,092	835	3,227	253	796	724	1,637
28																

For illustrative purposes only
 Campus Budget Office